



# Columbus Air Force Base EMR



Dave Holroyd  
Region IV, US EPA  
&  
Alan Roberts  
Columbus AFB, MS



# Columbus AFB Timeline

1. Initial Conference Call
2. Confirmation Letter Negotiations
3. Columbus AFB Response to the Pre-Site Visit Questionnaire and Document Request
4. Final Signed Confirmation Letter
5. Discussion and Approval of the Interview List
6. On-Site EMR Interview and Document Review Process
7. Draft EMR Report
8. Final EMR Report



# Initial Conference Call

- Columbus AFB selected the following disciplines for evaluation during the EMR (bold):
  - Organizational Structure
  - Environmental Commitment
  - **Formality of Environmental Programs**
  - **Internal and External Communications**
  - Staff Resources, Training, and Development
  - Program Evaluation and Reporting
  - 1. **Environmental Planning and Risk Management**



# Confirmation Letter Negotiations

- Key Issues
  - Ensure Base Legal Review of Ground Rules
  - Assurance that findings would not be used for enforcement purposes
  - AF REO / Regional Counsel Involvement
- Approval of “Draft” Confirmation Letter by CAFB and EPA Region 4



# Pre-Site Visit Questionnaire

- Questionnaire forwarded to potential interview candidates
- Completed by base environmental office
- Compiled list of documents and plans for forwarding to EPA



# Final Signed Confirmation Letter

- CAFB officially volunteers for EMR to be conducted on-site
- Letter forwarded to EPA agrees to proposed Ground Rules that govern the process
- CAFB request Air Force Regional Officer accompany the EPA Assessor



# Interview Schedule

- CAFB proposes list of personnel to EPA with Appointments
- EPA agrees to Proposed Interviewee List
- CAFB ensures base leadership is in-briefed and out-briefed
- End of day feedback session with Base Environmental Officer





# Columbus AFB Personnel Interviewed

- Air Program Manager
- Base Civil Engineer
- Bioenvironmental Engineering Element Chief
- Biological Specialist
- Commander of Support Group
- Corrosion Control Leadman, DynCorp
- Chief of Base Development
- Chief of Environmental Compliance
- Deputy Environmental Flight Commander
- Deputy Director of Public Affairs
- Deputy Operations Group Commander
- Deputy Staff Judge Advocate
- Environmental Flight Chief
- Hazardous Materials Supplier
- Infrastructure Manager
- Leadman Welder, DynCorp
- Maintenance Manager, Teximara
- NCOIC Medical Logistics
- Night Shift Operations Leadman, Teximara
- Project Manager, Teximara
- Quality Assurance Evaluator
- Restoration Program Manager
- Safety and Environmental Coordinator, DynCorp
- Safety and Occupational Health Specialist
- Senior HMMP Advisor, SpecPro
- Skills Development Center Director
- Vice Wing Commander
- Wing Commander





# On-Site EMR Process

- Appointments with managers set to stay on schedule
- Personnel provided EMR questions
- Interview conducted by EPA contractor, EPA and monitored by AF REO and base environmental personnel



# Draft EMR Report

- CAFB allowed opportunity to review and comment
- Top 5 Overall EMR Findings:
  1. Columbus AFB has an excellent environmental program and has strong EMS fundamentals
  2. Columbus AFB maintains strong communication avenues with internal and external stakeholders
  3. Environmental projects and issues are carefully considered and weighted in Columbus AFB's planning processes
  4. Columbus AFB has had difficulty holding contractors to its high standards of environmental commitment
  5. Columbus AFB does not reissue an environmental policy statement after each command change or publicly report progress towards environmental goals



# Final EMR Report

- CAFB received Final Report February 02
  - Report briefed to Wing leadership
  - Each Finding/Recommendation tracked as open environmental finding
- CAFB Formal Response due to EPA August 02



# How to get an EMR for your Facility

## ■ Contact EPA Region 4 Federal Facilities Office

### ■ Dave Holroyd

- Phone: (404) 562-9625 (after July 2002)
- E-Mail: [holroyd.david@epa.gov](mailto:holroyd.david@epa.gov)

### ■ Tony Shelton

- Phone: (404) 562-9636
- E-Mail: [shelton.anthony@epa.gov](mailto:shelton.anthony@epa.gov)

## ■ Contact AF REO (for AF Installations):

### ■ Bobby Ficquette (FL, GA, SC )

- Phone: (404) 562-4202
- E-Mail: [Bobby.Ficquette@brooks.af.mil](mailto:Bobby.Ficquette@brooks.af.mil)

### ■ Dave Glass (AL, KY, MS, NC, TN)

- Phone: (404) 562-4201
- E-Mail: [David.Glass@brooks.af.mil](mailto:David.Glass@brooks.af.mil)